

<b>Report to:</b>	<b>HEALTH AND WELLBEING BOARD</b>
<b>Relevant Officer:</b>	Carl Ashworth, Director of Planning, Lancashire and South Cumbria Integrated Care Board
<b>Relevant Cabinet Member:</b>	Councillor Jo Farrell, Cabinet Member for Levelling Up People
<b>Date of Meeting:</b>	27 June 2023

## LANCASHIRE AND SOUTH CUMBRIA INTEGRATED CARE SYSTEM – JOINT FORWARD PLAN 2023 ONWARDS

**1.0 Purpose of the report:**

1.1 To provide the Health and Wellbeing Board with an overview of the Joint Forward Plan for the Lancashire and South Cumbria Integrated Care Board (ICB) and system partners.

**2.0 Recommendation(s):**

2.1 To consider and comment upon the attached draft version of the Joint Forward Plan and offer Board members’ reflections on the content and particularly on whether they feel that the plan takes proper account of the Blackpool Health and Wellbeing Strategy. After taking account of these comments, a final version of the plan will go sign off by the Integrated Care System Board at its 5 July 2023 meeting.

**3.0 Reasons for recommendation:**

3.1 This approach to system planning provides an opportunity to strengthen the Health and Wellbeing Board's influence in the work of the new Integrated Care Board for Lancashire and South Cumbria, particularly on prioritising prevention of ill health and ensuring provision of high-quality community services; promoting integrated funding/commissioning to ensure best value; and delivering improved outcomes.

3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.3 Is the recommendation in accordance with the Council’s approved budget? Yes

#### **4.0 Other alternative options to be considered:**

4.1 None.

#### **5.0 Council priority:**

5.1 The relevant Council priority is both:

- “The economy: Maximising growth and opportunity across Blackpool”
- “Communities: Creating stronger communities and increasing resilience”

#### **6.0 Background information**

##### **6.1 Expectations of national guidance**

Integrated Care Boards are encouraged to use the Joint Forward Plan development process to produce a shared delivery plan for the Integrated Care System (developed by the Integrated Care Partnership) and the Joint Local Health and Wellbeing Strategy (developed by local authorities through Health and Wellbeing Boards) that is supported by the whole system, including local authorities and voluntary, community and social enterprise partners.

As a minimum, the Joint Forward Plan should describe how the Integrated Care Board and its partner trusts intend to arrange and/or provide NHS services to meet their population’s physical and mental health needs. This should include the delivery of universal NHS commitments; address the Integrated Care Systems’ four core purposes and meet legal requirements.

The following principles describing the Joint Forward Plan’s nature and function, these have been co-developed nationally with Integrated Care Boards, trusts and national organisations representing local authorities and other system partners.

- **Principle 1:** Fully aligned with the wider system partnership’s ambitions.
- **Principle 2:** Supporting subsidiarity by building on existing local strategies and plans as well as reflecting the universal NHS commitments.
- **Principle 3:** Delivery focused, including specific objectives, trajectories and milestones as appropriate.

Joint Forward Plans should build on and reflect existing Joint Strategic Needs Assessments Joint Local Health and Wellbeing Strategies and NHS delivery plans, along with previous local patient and public engagement, as such it is not anticipated that their development will require full formal public consultation, unless a significant reconfiguration or major service change is proposed, which is not the case for Lancashire and South Cumbria at this time.

## 6.2 How the plan matches up against national guidance

In the main, the expectations of the national guidance have been met within the text of the draft Joint Forward Plan. However, it should be noted that, as 2022/23 is a transition year for Integrated Care Boards, national guidance anticipates that the breadth and depth of the initial Joint Forward Plan will be constrained, with an expectation that a more comprehensive plan will be developed for 2024/25 onwards.

A review against the national guidance can be summarised against the three Joint Forward Plan principles set out above:

Principle	Description	Position in draft JFP
1	Fully aligned with the wider system partnership's ambitions	GREEN - Full alignment with Integrated Care Strategy and previous Long Term Plan ambitions
2	Builds on existing local strategies and plans as well as reflecting the universal NHS commitments	GREEN – strategic priorities reflect Integrated Care Strategy, Long Term Plan and operational plan objectives
3	Delivery focused	AMBER – narrative focuses on need for delivery – however, full detail of accountability frameworks and delivery plans will be worked up alongside the development of the system recovery plan

The draft Joint Forward Plan sets out five strategic priorities:

OUR LONG-TERM STRATEGIC PRIORITIES		
<b>STRENGTHEN OUR FOUNDATIONS</b>		
Improve our long-term financial sustainability and value for money, through transformation with providers.		
<b>IMPROVE PREVENTION</b>	<b>IMPROVE AND TRANSFORM CARE PROVISION</b>	
Prevent ill-health and reduce inequalities by collaborating with partners.	Integrate and strengthen primary and community care with partners and providers.	Improve quality and outcomes through standardisation & networking with providers.
<b>WORLD CLASS CARE</b>		
Deliver world-class care for priority disease areas, conditions, population groups and communities.		

The 'improving prevention' priority is where the key link to delivery of the Integrated Care Partnership's Integrated Care Strategy – which in turn was built upon the health and wellbeing plans of the Health and Wellbeing Boards in Lancashire and South Cumbria – can be found, although there are clearly connections across all priorities:



Since the review of the draft Joint Forward Plan document by the Integrated Care Board March, there have been further amendments made to the contents – most notably, the alignment of the plan’s narrative to the developing system recovery and transformation approach, aimed to deliver system financial balance over the next three years. The details of this approach are being finalised - the attached document should be considered therefore as work in progress prior to the final version being presented to the Board in early July.

### 6.3 Next steps

A final version of this plan – amended to take account of feedback from partners and the public – will be received by the Integrated Care Board at its 5 July 2023 meeting.

A detailed system delivery plan with measurable goals, annual milestones, targets, performance ambitions and trajectories for providers, places and neighbourhoods is under development, aligned with the System Recovery and Transformation plan. The system delivery plan will inform a clear accountability framework for delivery between organisations and residents and patients and will support clear governance and oversight arrangements.

The Integrated Care Board will work with partners to develop a more comprehensive updated plan for 2024/25 onwards with the opportunity for further engagement and collaboration and for the most appropriate delivery mechanisms and actions of partners to be included.

6.4 Does the information submitted include any exempt information?

No

## **7.0 List of Appendices:**

7.1 Appendix 4a Lancashire and South Cumbria Joint Forward Plan 2023 v7.1 for Board engagement

## **8.0 Financial considerations:**

8.1 There are no financial implications resulting from this report.

## **9.0 Legal considerations:**

9.1 Under section 14Z54 of the National Health Service Act 2006 (as amended by the Health and Care Act 2022) the Health and Wellbeing Board must respond to any draft Joint Forward Plan it receives from the Integrated Care Board by providing its opinion on whether the draft Joint Forward Plan takes proper account of Health and Wellbeing Board's Joint Local Health and Wellbeing strategy. The Integrated Care Board must include the final statement of the Health and Wellbeing Board's opinion in their Joint Forward Plan when it is published.

## **10.0 Risk management considerations:**

10.1 Risk of non-compliance with statutory duty as described at section 9.

## **11.0 Equalities considerations:**

11.1 Full equality impact analysis to be undertaken as part of the implementation of the Joint Forward Plan once agreed.

## **12.0 Sustainability, climate change and environmental considerations:**

12.1 The Joint Forward Plan references the Integrated Care Strategy Green Plan and the ambition for the NHS emissions to be net zero by 2040.

## **13.0 Internal/external consultation undertaken:**

13.1 All Health and Wellbeing Boards and health and care partner organisations in Lancashire and South Cumbria are being engaged as part of the development of the Integrated Care Board's Joint Forward Plan.

There is no requirement on the Integrated Care Board to conduct formal public consultations as part of its Joint Forward Plan development process, however feedback from public engagement is being considered to support the development.

**14.0 Background papers:**

14.1 None.